PPAIEXPO§ CONFERENCE

Welcome to today's presentation...

Maximizing Your Time Management By Evaluating & Segmenting Your Clients

Presented by Cliff Quicksell, MAS+

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aximizing Your Time Management by Evaluating and Segmenting Your Clients"©2023 – Cliff Quicksell & Associates

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liff Quicksell S. Associate Education - Tenning - Canaditing www.cliffguicksell.com

Attendee Take-a-Ways



- Identify the numerous time wasters, and how to avoid them
- Determine the various time goal levels
- Prioritizing your work
- Developing a manageable tracking format
- Filling Dead-Time space productively
 - Headwear... Employee Experience
- Marketing and Sales Opportunities





Introductions & Industry Dynamics

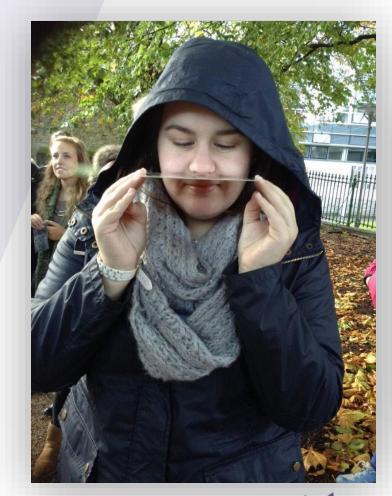


- One Constant 24 Hours
- Massive competition
- Massive consolidation
- Clients generally have all of the control
- Internet is a nemesis
- Client loyalty is all but gone
- Our industry has commoditized itself
- Most have a sales and not marketing mentality

What are you worth an hour?



The mentality of many...



"If they can fog a mirror and write a check, I'll take the order."



... is this the **best** strategy?



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Identifying Your Ideal Clients & Prospects

- Who are you targeting?
- Where do you have experience or a background?
- Where do you focus your time?
- Have you clearly defined your goals?
- Why should we care?
 - Just sell right?

Where and how do you begin?





Review of Your Existing Clients Base

- Place each of your clients in a formatted Excel spreadsheet
 - Segment by Vertical & Lateral Markets defined
 - Do the numbers to include:
 - Sales \sim year over year, for a minimum of 3 years
 - Profitability
 - Gross margin %
 - Number of orders
 - Average order size

This process gives you a visual benchmark & starting point





START

Analysis of Existing Client Data

Cliff Quicksell Associates Vertical Market Analysis													
Education Vertical Market													
Client Name	Class	2019	Gross Profit	# of Ord	2020	Gross Profit	# of Ord	2021	Gross Profit	# of Ord	2022	Gross Profit	# of Ord
Fiarchild Tech Schools	А	\$ 65,325.00	\$ 31,652.00	15	\$ 64,012.00	\$ 33,215.00	14	\$ 77,221.00	\$ 38,254.00	21	\$ 82,221.00	\$ 40,115.00	27
St Joseph Schools	В	\$ 38,023.00	\$ 16,975.00	11	\$ 41,023.00	\$ 19,587.00	15	\$ 47,236.00	\$ 23,561.00	18	\$ 43,236.00	\$ 20,129.00	17
Travel Trade School	В	\$ 27,365.00	\$ 13,102.00	20	\$ 36,521.00	\$ 17,982.00	25	\$ 43,215.00	\$ 22,981.00	33	\$ 50,215.00	\$ 24,331.00	30
U of Maryland	D	\$ 5,025.00	\$ 2,504.00	2	\$ 4,723.00	\$ 1,987.00	3	\$ 11,320.00	\$ 5,112.00	8	\$ 12,320.00	\$ 6,321.00	7
U of Virginia	E	\$ 1,156.00	\$ 501.00	1	\$-	\$-	0	\$ 5,214.00	\$ 2,235.00	6	\$ 15,214.00	\$ 8,112.00	9
Johnson River Falls School District	A	\$ 54,302.00	\$ 28,365.00	7	\$ 49,231.00	\$ 25,478.00	5	\$ 59,214.00	\$ 27,369.00	11	\$ 62,214.00	\$ 29,987.00	14
Bartenders Academy	Α	\$ 80,245.00	\$ 42,321.00	33	\$ 71,235.00	\$ 36,580.00	38	\$ 70,218.00	\$ 36,547.00	46	\$ 90,218.00	\$ 46,117.00	55
Crazy Tots	D	\$ 6,125.00	\$ 3,122.00	3	\$ 7,325.00	\$ 3,921.00	3	\$ -	\$-	0	\$ 13,458.00	\$ 6,117.00	9
Noble Global Education Systems	С	\$ 11,242.00	\$ 4,902.00	2	\$ 12,542.00	\$ 5,214.00	3	\$ 18,326.00	\$ 8,796.00	6	\$ 21,326.00	\$ 9,876.00	9
Totals for Education Vertical		\$ 288,808.00	\$ 143,444.00	94	\$ 286,612.00	\$ 143,964.00	106	\$ 331,964.00	\$ 164,855.00	149	\$ 390,422.00	\$ 191,105.00	177
		2019			2020			2021			2022		
		Avg Gr Profit %	49.6%		Avg Gr Profit %	50.2%		Avg Gr Profit %	49.6%		Avg Gr Profit %	48.9%	
		Avg Ord Size	\$ 2,434.13		Avg Ord Size	\$ 2,703.89		Avg Ord Size	\$ 2,227.97		Avg Ord Size	\$ 2,205.77	



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- Gives you a perspective on your clients
 - Where are the opportunities?
 - How will you market to these channels?
 - What will those efforts look like?
 - Ensures your marketing efforts are relevant
- · Identify what each of those channels looks like
 - Characteristics for each level







A Level Client \sim

At least \$10-15K/year

40%+ or greater profit margins

- 50% of their business
- Great sales volume \$
- Great profitability %
- Appreciates the relationship





Successful Campaign Create Proactive Solutions

- **Challenge:** With Current & New Clients, creating a proactive touchpoint
- **Concept:** Identified most salespeople are reactive by nature, create an interactive tool to work behind the scene to create ideas and solutions.
- **Strategy:** Build a proactive marketing touchpoint to engage with client, existing and new to determine all upcoming events from the clients. Saves the client, time, money, and lowers stress.
- Outcome: Example with Craig Pierce, and his law firm account





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Level Client

Less than \$500 per year,

- Margins
- Less than 10% of their business
- JERK!!
- Very hard to work with
- Doesn't appreciate your value
- Pays late...always



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Hold - New & Reactivated Clients

In this area you need to hold:

- For 120 to 180 days
- Verify and determine client type
- Need to verify classification





Reactivation Protocol

nactive

Here you need to evaluate:

- All inactive clients, 6 months +
- Segment by A-F level classifications
- Review A/B Tier only
- Determine why they left and IF you want them back
- Create a reactivation program



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Successful Campaign

The Imprint Source, Inc.

amazing how ...

Original Understanding

- Goal: Reactivate Dormant Accounts
- Spend: \$1,500.00
- Targeting: 76 A/B level clients
- Deliverable: Box & puzzle
- Outcome:
 - 40% reactivation

New Program Developed and Results

"Identify top tier only"







Prospects

Determine the 'RIGHT' prospects

- For 120 to 180 days
- Need to verify classification
- Verify and determine client type









Vertical Markets Defined



- Divisions
- Internal Departments
- Location
- # of Employees psychographic

Examples

- Hospitality
- Banking & Finance
- Medical •
- Health & Fitness
- Aerospace
- Automotive
- Construction





segmentation

market

Marketing to Existing Clients



PPAIEXPC

Key Points

- Your marketing efforts must be relevant
 - Supports the vertical and lateral strategy
- Determine what will be used for each classification
- Values should be dictated by level
- All marketing MUST be
 - Engaging
 - Have a Call to Action
 - Memorable
 - Measurable

Same holds true for prospecting - look for the commonalities from your initial analysis



Marketing Touchpoints

Prospects

Based on profiles we can determine the best method(s) to touch this group;

- Direct mail letters, postcards
- Direct marketing dimensional mail, creative campaigns
- Electronic email, e.blasts, Constant Contact
- Face to face rare but possible

Existing Clients

Same holds true, but we have NOW **defined** this audience

- C & D Group Direct mail letters, postcards
- A, B and maybe C Group Direct marketing creative campaigns
- A-D Group Electronic email, e.blasts, Constant Contact
- A & B Face to face we need to create a plan here





Interviewing, Discovery & the Process... Ties directly to the Discovery Brief...Get Creative, Be Relevant

	Cliff Guickeall & Associates	Baokground/Competitive Positioning: Briefy discuss the competition, market realities, obstacles, etc.	Prepared by: Date:
	Company's Creative Brief Cilent Organization: Fax: Email:	Communication Strategy: Indicate types of media and any specific elements to be Included (logos, key contact information, etc.)	Approved by: Cilent's Signature: Cilent's Title: Date:
	Cilent Address:	Desired Message Tone: How do you want the message perceived creative, Innovative, fun?	
	Target Audience: Who are you trying to attract? Be specific.	Projeot Timeline: Indicate major mitestones.	
	Key Meccages: One or two key "thrusts" - those most important to the project's success.	Anticipated Budget:	
	Key Benefits: What's in it for the audience?	Other: Add any key information not covered under the above items.	
PAI		A copy of this brief is available at <u>ht</u> Maximizing Your Time Management by Evaluating and Segr	







Measuring & Tracking Your Efforts

А	В	С	D	E	F	G	Н	l. I
Qtr	Marketing Endeavor	Launch Date	Qty	Target Audience	Prop'd Budget	Prop'd Return	Actual Return	Notes
3rd	"Thanks for Penciling Me In" EXAMPLE	September 1st	25	Law Firms	403.50	\$8,070.00	\$13,566.20	Sent the marketing pieces as outlined in the document proposed by Cliff, the final results exceed my expectationshad some issues with getting past the gatekeepers
wк	Company Name	Contact Name		Phone	Date Sent	Date Followed	Meeting Date	Comments
1	Burns & Johnston Legal Services	Beth Thompson		888-909-8888	5-Dec	7-Dec	15-Dec	She really liked the pieces and schedlued a meeting for next week
1	Family Law	John Smith		787-999-0000	5-Dec	7-Dec		Left VM
1	Legal Eagles	JR. Mulligan		333-888-0101	5-Dec	7-Dec	in January 2012	Spoke with JR, very busy on a case but is interested in talking in again Jan, asked that I call back around January 15 2012
1	Walkersville Legal Services	CD Douglas		332-222-1010	5-Dec	7-Dec		Left VM
1	Corporate Legal Aid	Richard McFee		555-555-7789	5-Dec	7-Dec		Left VM
2								
2								
2								
2								



Final Thoughts and Your Questions...



- ✓ Know your clients
- ✓ Always Question: this IS Key!
- \checkmark Help your clients do the same
- ✓ Drive measurement,
- \checkmark Know your worth, become an expert
- ✓ Segment your marketing efforts
- Create relevant marketing campaigns



Thank you for being here...

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